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Incorporation of new employees with recognised disabilities in a Spanish bank last year: A cross-sectional study.

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Manuscript ID	WOR-25-0773.R2
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Keywords:	Disability management, Assessment of the need for workplace accommodations, Occupational health
Abstract:	<p>Background: Spanish companies with ≥ 50 employees must have $\geq 2\%$ of their workforce with a recognised disability.</p> <p>Objectives: The aim of this study was to describe new employees with a recognised disability and compare them to official data and the rest of the workforce.</p> <p>Methods: A transversal study was carried out. 149 new employees with recognised disabilities joined a Spanish bank last year, out of 33,190 employees in Spain. Statistical analysis considered variables such as gender, age, workplace location, disability percentage, type of disability, and the need for workplace ergonomic adaptations. Data comparison of the collected data used Pearson's Chi-square test and logistic regression.</p> <p>Results: 79% shown mild disabilities, 71% were physical disabilities and 21% were sensory disabilities. 88% didn't require ergonomic workplace adaptations. Significant differences were found compared to the state's working-age disability statistics: females, under 35 years, locations outside Madrid, physical disabilities, and mild disabilities ($p < 0.001$). Differences compared to the total workforce included females and those under 44 years ($p < 0.001$), and locations outside Madrid ($p < 0.01$).</p> <p>Conclusions: Only 12% of new employees with recognised disabilities needed workplace adaptations. The process to integrate workers with disabilities is complex but it is doable. Jobs with few physical requirements are favourable for employees with recognized disabilities. It is easier in young employees, women, workers from outside Madrid, with mild disabilities and physical disabilities.</p>

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60STROBE Statement—Checklist of items that should be included in reports of *cross-sectional studies*

	Item No	Recommendation	Page No
Title and abstract	1	(a) Indicate the study's design with a commonly used term in the title or the abstract	3
		(b) Provide in the abstract an informative and balanced summary of what was done and what was found	3
Introduction			
Background/rationale	2	Explain the scientific background and rationale for the investigation being reported	5
Objectives	3	State specific objectives, including any prespecified hypotheses	6
Methods			
Study design	4	Present key elements of study design early in the paper	7
Setting	5	Describe the setting, locations, and relevant dates, including periods of recruitment, exposure, follow-up, and data collection	7
Participants	6	(a) Give the eligibility criteria, and the sources and methods of selection of participants	7
Variables	7	Clearly define all outcomes, exposures, predictors, potential confounders, and effect modifiers. Give diagnostic criteria, if applicable	7-9
Data sources/ measurement	8*	For each variable of interest, give sources of data and details of methods of assessment (measurement). Describe comparability of assessment methods if there is more than one group	7-9
Bias	9	Describe any efforts to address potential sources of bias	7-9
Study size	10	Explain how the study size was arrived at	8
Quantitative variables	11	Explain how quantitative variables were handled in the analyses. If applicable, describe which groupings were chosen and why	7-9
Statistical methods	12	(a) Describe all statistical methods, including those used to control for confounding	8
		(b) Describe any methods used to examine subgroups and interactions	8
		(c) Explain how missing data were addressed	8
		(d) If applicable, describe analytical methods taking account of sampling strategy	8
		(e) Describe any sensitivity analyses	8
Results			
Participants	13*	(a) Report numbers of individuals at each stage of study—eg numbers potentially eligible, examined for eligibility, confirmed eligible, included in the study, completing follow-up, and analysed	11-13
		(b) Give reasons for non-participation at each stage	11-13
		(c) Consider use of a flow diagram	11-13
Descriptive data	14*	(a) Give characteristics of study participants (eg demographic, clinical, social) and information on exposures and potential confounders	11-13
		(b) Indicate number of participants with missing data for each variable of interest	11-13
Outcome data	15*	Report numbers of outcome events or summary measures	11-13

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2	Main results	16	(a) Give unadjusted estimates and, if applicable, confounder-adjusted estimates and their precision (eg, 95% confidence interval). Make clear which confounders were adjusted for and why they were included
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11	Other analyses	17	Report other analyses done—eg analyses of subgroups and interactions, and sensitivity analyses
12			11-13
13			
14	Discussion		
15	Key results	18	Summarise key results with reference to study objectives
16	Limitations	19	Discuss limitations of the study, taking into account sources of potential bias or imprecision. Discuss both direction and magnitude of any potential bias
17			14-15
18			
19	Interpretation	20	Give a cautious overall interpretation of results considering objectives, limitations, multiplicity of analyses, results from similar studies, and other relevant evidence
20			15-16
21			
22			
23	Generalisability	21	Discuss the generalisability (external validity) of the study results
24			16
25	Other information		
26	Funding	22	Give the source of funding and the role of the funders for the present study and, if applicable, for the original study on which the present article is based
27			18
28			

*Give information separately for exposed and unexposed groups.

Note: An Explanation and Elaboration article discusses each checklist item and gives methodological background and published examples of transparent reporting. The STROBE checklist is best used in conjunction with this article (freely available on the Web sites of PLoS Medicine at <http://www.plosmedicine.org/>, Annals of Internal Medicine at <http://www.annals.org/>, and Epidemiology at <http://www.epidem.com/>). Information on the STROBE Initiative is available at www.strobe-statement.org.

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3 1 Incorporation of new employees with recognised disabilities in a Spanish bank last year:
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5 2 A cross-sectional study.
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8 3 **Abstract:**
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10 4 **Background:** Spanish companies with ≥ 50 employees must have $\geq 2\%$ of their
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12 5 workforce with a recognised disability.
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26
27 11 percentage, type of disability, and the need for workplace ergonomic adaptations. Data
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34
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36
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49 19 **Conclusions:** Only 12% of new employees with recognised disabilities needed
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51 20 workplace adaptations. The process to integrate **workers with disabilities** is complex but
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53 21 it is doable. Jobs with few physical requirements are favourable for employees with
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55 22 recognized disabilities. It is easier in young employees, women, workers from outside
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57 23 Madrid, with mild disabilities and physical disabilities.
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3 24 **Keywords:** Disability, workplace, occupational medicine, occupational health,
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5 25 especially sensitive personnel.
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For Peer Review

26 **Introduction**

27 The rights of individuals with recognized disabilities, including the right to life,
28 autonomy, and active participation in society, have been long-standing principles (1-5).

29 Disability, encompassing a person's deficiencies, activity limitations, and participation
30 restrictions, is formerly known as 'handicap' (6). Disability is a complex phenomenon
31 that arises from the interaction between individuals and society. Disabilities are
32 generally classified into 5 groups according to the international classification of
33 functioning, disability, and health (6):

34 1) Physical disability, which includes two subtypes:

35 - Motor or functional: Involves neuromuscular and/or skeletal system alterations that
36 hinder or limit movement and motor skills, thereby restricting daily activity and
37 participation.

38 - Organic: Affect physiological processes and internal organs, including the digestive,
39 metabolic, endocrine, respiratory, excretory, and circulatory systems.

40 2) Mental disability: Including disorders in adaptive behaviour, which affect mental
41 faculties and neurological structures.

42 3) Intellectual disability: Comprising disorders in intellectual function, results in below-
43 average abilities to comprehend and respond to various daily life situations.

44 4) Sensory disability: Involving disorders impacting sensory structures, including
45 auditory (affecting hearing), visual (affecting sight), or other senses (touch, taste, smell,
46 or the nervous system).

47 5) Multiple disabilities: Combines various types of disabilities, often involving deficits
48 in psychomotor and sensory development, along with other health issues (6).

49 Individuals with **disabilities** are those with physical, mental, intellectual, or sensory
50 impairments, expected to be permanent, hindering their full participation in society due

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3 51 to existing barriers (7). Legally, in Spain, a person is recognized as having a disability
4
5 52 when he/she has a degree of $\geq 33\%$ according to specific scales (7). As of January 1st,
6
7 53 2023, 3,391,955 people were recognized disabilities in Spain. It means the 7.1% of the
8
9 54 general population in Spain, evenly distributed by gender (7.3% men and 7.0% women).
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11 55 Of these, 1,597,657 (47.1%) own to working age (18 to 65 years) (8). The
12
13 56 unemployment rate in Spain is 21.4% for people with disabilities (almost double the
14
15 57 general rate of 12%). The employment rate is 27.8% for people with disabilities
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17 58 (compared to 68% for people without disabilities). The activity rate is 35% for people
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19 59 with disabilities (compared to 77% for people without disabilities) (8).
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25 60 Another different concept is **work incapacity**, often referred to as 'sick leave' or
26
27 61 'medical leave'. Chronic diseases can result in disability and/or work incapacity, which
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29 62 should not be conflated. They are subject to distinct regulations and evaluation by
30
31 63 separate organisations and professional teams in Spain (9). Accurate information, proper
32
33 64 diagnosis, and treatment enable disabled employees to sustain their work activity, even
34
35 65 though they may need occasional disability leave (9, 10).
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39 66 As part of an integrative effort, companies in Spain with more than 50 employees are
40
41 67 required to employ $\geq 2\%$ of the workforce with recognised disabilities (7, 11). The
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43 68 company studied in the present paper fully meets this requirement.
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47 69 Objective: The aim of this study was to compare the new hires with recognised
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49 70 disabilities at a Spanish multinational company last year with the Spanish government's
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51 71 state database and the company's remaining workforce.
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54 72 The initial hypothesis was that new hires would mainly consist of young individuals,
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56 73 women, employees from outside Madrid, workers with mild disabilities and physical
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58 74 disabilities, particularly motor or functional ones.
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75 The relevance of this study is to show a real practical example of the incorporation of
76 employees with disabilities into a Spanish multinational company in a context where,
77 despite the legal obligations to hire 2% of the workforce with recognized disabilities,
78 the unemployment rate is still double that of the rest of the population.

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For Peer Review

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3 **80 Methods:**
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6 81 In a Spanish multinational banking company, where over 99% of the 33,190 employees
7
8 82 in Spain perform intellectual office tasks involving data visualization screens (12), it
9
10 83 was conducted a descriptive study on 149 newly hired employees, with recognised
11
12 84 disabilities. More than 660 people at this company had a recognized disability before
13
14 85 these 149 new employees were hired. Once again, like previous years, the newly hired
15
16 86 employees last year were attended an initial medical examination in the medical service
17
18 87 of the centralized occupational risk prevention service in Madrid, between June 1, 2022,
19
20 88 and May 31, 2023. It was scheduled an occupational health examination for them during
21
22 89 a mandatory three-day training period for new employees in Madrid. They were
23
24 90 provided with the possibility of accommodation. Risk assessment is conducted before
25
26 91 employees start work. During the medical examination, the results are compared with
27
28 92 the fitness assessment issued by the medical service to determine if any workplace
29
30 93 adjustments are necessary.
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35 94 Inclusion criteria:
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38 95 1. Be an active worker in the business group, having been hired in the last 6 months.
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40 96 2. Have informed the company of having a disability certificate with a degree of
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42 97 disability equal to or greater than 33%.
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44 98 3. Agree to attend an initial occupational health examination and provide
45
46 99 confidential medical information.
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49 100 Exclusion criteria: Not meeting any of the three previous inclusion criteria.
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51 101 The company is demanding, including with employees with recognized disabilities. Not
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53 102 all of them stayed with the company for more than a year after being hired. It's a dynamic
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55 103 workforce, and the company is demanding, including with employees with recognized
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57 104 disabilities.
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3 105 Once the employee was recognised, the information was entered into the Medical Service
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5 106 computer program. In cases requiring it, agreements were made with the technical part of
6
7 107 the Group's Joint Occupational Risk Prevention Service. In weekly clinical sessions,
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10 108 maintaining patient anonymity and fostering collegiality, comprehensive medical reports,
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12 109 including necessary ergonomic adaptations, were issued to employees. Per protocol (13),
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14 110 a brief individual fitness criterion was provided to the Human Resources department
15
16 111 while upholding employee privacy and medical confidentiality. The same usual
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18 112 evaluation or follow-up is carried out as in all cases.

21 113 This paper followed STROBE guidelines for observational studies (15). Data collection
22
23 114 entailed extracting information from the Medical Service computer program, which
24
25 115 contained 149 initial medical examinations of employees with recognised disabilities.

28 116 These records were individually consulted and anonymised to safeguard privacy by
29
30 117 replacing personal identifiers such as names, surnames, and IDs boxes with unique
31
32 118 identification numbers unrelated to the workers, all within a Microsoft Excel database.

35 119 The variables recorded in the database included anonymised demographic data: gender
36
37 120 (dichotomus categorical: female, male), age in years, workplace location (dichotomous:
38
39 121 Madrid or outside Madrid), disability percentage, categorised as 33-45 (mild), 45-64
40
41 122 (moderate), 64-75 (severe), more than 75 (very severe), disability type (physical, mental,
42
43 123 intellectual, sensory, multiple disabilities) and disability subtypes included functional or
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45 124 organic for physical disabilities and visual or auditory for sensory disabilities (6).
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47 125 Whether adaptation in the job was required (dichotomous: yes, no), and if needed, the
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49 126 type of adaptation.

53 127 To account for the higher number of men in the Community of Madrid than women, this
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55 128 factor was considered in the calculation of both variables to prevent it from being a
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57 129 potential confounding factor.
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3 130 Authors conducted a prevalence study, employing frequency measurements and
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5 131 percentages. It is not necessary to calculate the sample size, but it was determined, for
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7 132 teaching reasons, using the free Epi Info program (16) based on the total company
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9 133 workforce nationwide, which stood at 33,190 employees as of January 1, 2023.
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11 134 Considering a population prevalence of 7.1% in Spain (8), a maximum error of 5%, and
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13 135 a 95% confidence level, a sample size of 101 individuals was calculated. In any case,
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15 136 these figures were exceeded when studying the 149 initial new employees with
16
17 137 recognised disabilities.

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19 138 Comparisons were made with data from the company's overall workforce in Spain and
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21 139 official data from the Government of Spain (8).

22
23 140 Statistical analysis was carried out using R software, version 4.2.2. (17). It was employed
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25 141 the Pearson Chi-square test for categorical variables, including dichotomous gender, age
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27 142 (using 35 years as a threshold for government data (8) and 43.99 years to compare with
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29 143 the company's workforce reflecting the average age, location (dichotomised into Madrid
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31 144 and outside Madrid), type of disability, and disability percentage by level. Statistical
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33 145 significance was determined if $p < 0.05$.

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35 146 This examination is considered mandatory as falls under one of the three exceptions to
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37 147 the voluntary nature of health surveillance (13). In all instances, employees explicitly
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39 148 consented to the data processing for epidemiological purposes in accordance with
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41 149 Organic Law 3/2018, dated December 5, on Personal Data Protection (14). Stringent
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43 150 medical ethics principles were adhered to, informed patient consent was obtained, and it
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45 151 received approval from the Ethics Research Committee (UNIR; Exp. PI007/2023).

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153 **Results**

154 In a company with 33,190 employees in Spain, 149 employees with recognised
155 disabilities joined last year. Of these, 88% of new hires with a threshold of 33%
156 disability didn't require any accommodation. Only 18 (12%) required ergonomic
157 workplace adaptations. Most of the disabilities (79%) were classified as mild, falling
158 within the 33-45% degree range. Physical disabilities predominated (71%), with a
159 notable emphasis on motor or functional aspects (59%). Among sensory disabilities
160 (21%), auditory impairments were prominent (55%). Of those requiring adaptations,
161 67% had physical disabilities, with motor or functional issues being the most prevalent
162 (83%). Additionally, 28% had sensory disabilities, with 80% of them being visual.

163 <Insert Figure 1 here.>

164 **Figure 1** provides a flowchart summarising the characteristics by gender, age, and
165 location of the company's entire workforce (33,190 employees), newly hired employees
166 with recognised disabilities exceeding 33% (149 employees), those requiring workplace
167 adaptations (18 employees), and the types of ergonomic adaptations implemented.

168 Among the 7 employees with multiple disabilities, 3 shown a combination of functional
169 and mental disabilities, 2 shown organic and visual disabilities, 1 shown organic and
170 hearing disabilities, and 1 shown organic and mental disabilities.

171 When comparing these initial employees with recognised disabilities to the total
172 workforce, it's notable that the newly hired disabled employees were predominantly
173 women ($p < 0.001$), under 44 years of age ($p < 0.001$), and from outside Madrid ($p <$
174 0.01).

175 <Insert Table 1 here.>

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3 176 **Table 1** compares the initial employees with disabilities to the company's total
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5 177 workforce in Spain, based on gender (woman, man), age (over or under 43.99 years),
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7 178 and location (within or outside the Community of Madrid).
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11 179 In terms of age distribution, newly hired employees with recognised disabilities had a
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13 180 median age of 29 years, a mean age of 29.34 years, a standard deviation of 4.62 years,
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15 181 with the maximum age being 48 years (only one employee with a disability exceeds
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17 182 43.99 years), and the minimum age is 22 years.
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21 183 Comparing these initial employees with recognised disabilities to the state's database of
22
23 184 disabled individuals of working age (8), it is evident that our sample comprises mainly
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25 185 women ($p < 0.001$), individuals under 35 years of age ($p < 0.001$), showing differences
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27 186 in location ($p < 0.001$), predominantly with physical disabilities ($p < 0.001$), and mild
28
29 187 degrees of disability ($p < 0.001$).
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32 188 <Insert Table 2 here.>
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35 189 **Table 2** compares the results of initial employees with disabilities to the most recent
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37 190 data published by the Spanish government (8) in January 2023, representing the general
38
39 191 working-age population with disabilities (1,597,657 people). The comparison is based
40
41 192 on gender (female, male), age (below or above 35 years), location (within or outside the
42
43 193 Community of Madrid), degree of disability (mild, not mild), and disability type
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45 194 (physical, non-physical).
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49 195 Table 2 reveals differing proportions of women with disabilities between the national
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51 196 level and within the company ($p < 0.001$).
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54 197 Table 2 indicates differing locations (Madrid / outside Madrid) of individuals with
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56 198 disabilities between the national level and within the company ($p < 0.001$).
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3 199 Table 2 illustrates differing proportions of individuals with disabilities within each of
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5 200 the age groups between the national level and within the company ($p < 0.001$).

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8 201 Statistically significant differences ($p < 0.001$) exist in the proportions of disability
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10 202 levels between the national level and within the company.

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13 203 Statistically significant differences ($p < 0.001$) exist in the types of disabilities between
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15 204 the national level and within the company.

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19 205 <Insert Figure 2 here. >

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22 206 **Figure 2** reveals that 46.3% of recognised disabilities fall within the 33-35% disability
23
24 207 range, with a median disability of 36%, a mean of 40.86%, a standard deviation of
25
26 208 11.48%, a maximum of 86%, and a minimum of 33%. Regression analysis ($p = 0.26$)
27
28 209 found no relationship between qualitative disability severity and the gender of initial
29
30 210 employees with disabilities when compared to total employees. Furthermore, there is no
31
32 211 association between the degree of disability and the type of disability or the need for
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34 212 adaptation.

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39 213 During logistic regression analysis to assess the relationship between age (over or under
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41 214 34 years), workplace (Madrid or other), and gender with the degree of disability, only
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43 215 the workplace variable was found to be significant. The other variables did not exhibit
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45 216 significance.

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3 217 **Discussion**
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5 218 *Key idea:* This paper reveals significant differences from government statistics
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7 219 concerning women, youth, regions outside Madrid, mild disability, and physical
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9 220 disability. Only 12% required ergonomic adaptations. Jobs with few physical
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11 221 requirements are favourable for employees with recognized disabilities.
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13 222 *Limitations:*
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15 223 i). The findings suggest healthy worker bias and selection bias, consistent with the
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17 224 limited presence of severe disabilities, as well as mental and intellectual disabilities.
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19 225 ii). Nomenclature discrepancies exist between data sources. In the official summary
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21 226 from the Government of Spain (8), 'physical motor or functional disability' is described
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23 227 as 'osteoarticular' and 'neuromuscular'. Similarly, 'organic physical disability' is referred
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25 228 to as 'chronic disease' (8). However, the remaining nomenclature aligns perfectly.
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27 229 This change in nomenclature is suggested for better understanding and monitoring in
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29 230 future research or policies.
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31 231 iii). One of the objectives is to assess differences based on gender and location (Madrid,
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33 232 outside Madrid). Both variables were considered in the calculations, ensuring no
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35 233 confounding factors.
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37 234 The population was statistically homogeneous; a chi-square analysis found no
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39 235 differences in the proportion of women and men in each study location ($p = 0.3517$).
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41 236 Therefore, it is supported that there were no differences in gender distribution based on
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43 237 the workplace.
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45 238 Regarding gender, Table 1 supports a distinct distribution between total employees and
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47 239 those with recognised disabilities ($p < 0.001$). Regarding location, Table 1 supports a
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49 240 differing proportion of employees working in Madrid compared to elsewhere between
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51 241 total employees and those with recognised disabilities ($p < 0.01$). Concerning age, Table
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3 242 1 reveals a distinct age distribution between total employees and those with recognised
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5 243 disabilities ($p < 0.001$).
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8 244 *Interpretation:* Disability is a complex phenomenon that acknowledges the individual's
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10 245 interaction with their society. The current definition of disability recognizes the social
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12 246 context as a significant factor (1-6). Deficiencies refer to issues affecting body structure
13
14 247 or function. Activity limitations refer to difficulties in performing actions or tasks, while
15
16 248 participation restrictions pertain to challenges in engaging and participating in life
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18 249 situations (1-6). In Spain, the assessment process results in the recognition of a specific
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20 250 degree of disability (7). Our initial hypothesis was that new hires would mainly consist
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22 251 of young individuals, particularly women from outside Madrid. Our results, compared
23
24 252 to the Group's total workforce in Spain, support this expectation in a statistically
25
26 253 significant manner. This aligns with the current trend of an increasing female presence
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28 254 in the business group, nearing 50%, which is consistent with the prevalence of younger
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30 255 employees. This year, the plan was to introduce personnel with recognised disabilities
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32 256 into the bank's nationwide network of offices. Consequently, it's logical to observe a
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34 257 higher presence of such personnel outside Madrid than within the city. In essence, our
35
36 258 initial hypotheses are supported.
37
38 259 Comparing the new hires to the state database of working-age individuals with
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40 260 disabilities (8) support what was already known: female predominance, youth, and
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42 261 employees from outside Madrid. Additionally, our initial hypothesis regarding the
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44 262 prevalence of mild disabilities (33-45% of recognised disability) and physical
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46 263 disabilities, particularly motor or functional ones, is supported. These results support
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48 264 those obtained by other authors in physical (18-22), mental (19-20) and sensory (21)
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50 265 disability.
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3 267 Most of the adaptations were related to the physical environment, possibly because the
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5 268 most prevalent disability in this particular sample is physical. Furthermore, it is the
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7 269 disability we consider most easily addressed.
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10 270 This is in alignment with Spain's overall disability statistics (8) and the nature of tasks
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12 271 within the company, which primarily involve intellectual work with minimal
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14 272 musculoskeletal demands.
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17 273 The present study did not establish the significance of the 'level of disability' variable in
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19 274 explaining the need for ergonomic adaptations, but highlighted the workplace's
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21 275 importance in determining the recognised disability level.
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24 276 Occupational Medicine, as a specialty, significantly contributes to integrating
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26 277 employees with disabilities into Spain's business landscape, enabling their active
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28 278 participation and autonomy in healthy and secure work environments (23-24).
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30 279 Occupational Medicine plays a vital role in integrating employees with disabilities into
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32 280 the Spanish business sphere, enabling their effective autonomy and active participation
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34 281 in healthy and secure work environments (23-24). The COVID-19 pandemic has
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36 282 heightened public awareness of health-related lifestyles and the importance of medical
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38 283 checkups. This increased interest in health-related lifestyles requires greater support
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40 284 from studies on preventive checkups that screen a large number of the population for
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42 285 health-related risk factors (20). Occupational health services have internationally
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44 286 recognized core functions, including advising employers and workers; surveillance of
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46 287 the working environment and workers' health; prevention and early detection of work-
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48 288 related problems; health promotion; and facilitating access to appropriate clinical care
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50 289 when needed (25).
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56 290 We believe there is a genuine willingness to make the necessary adjustments. The
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58 291 workforce is large enough to allow for all possible options. However, our subjective
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3 292 impression is that most employees with recognized disabilities prefer not to disclose
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5 293 their disability and to keep it as inconspicuous as possible, for fear that it might be
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8 294 perceived as a weakness in a competitive environment.
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10 295 *Generalisability*: The obtained sample of 149 new employees with recognised
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12 296 disabilities exceeds the required 101 participants based on Spain's disability prevalence
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14 297 (8). Thus, the study's conclusions possess external validity, applicable to companies
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16 298 with similar characteristics in our environment. The future goal is to follow these
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18 299 workers over time. Using this cross-sectional study as a starting point, the aim is to
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20 300 develop it into a prospective cohort study.
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24 301 We concur with other authors on the societal advantages of diversity: diverse groups
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26 302 surpass homogeneous ones in problem-solving, benefiting workplaces both financially
27
28 303 and culturally through inclusive approaches to disabled individuals (1).
29

30 304 **Conclusion**: Only 12% of the total employees needed workplace adaptations, with the
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32 305 majority related to the physical work environment, while a smaller portion was due to
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34 306 sensory disabilities, primarily visual. These findings do not negate the complexity of the
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36 307 integration process but demonstrate the feasibility of efforts to accommodate
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38 308 individuals with specific needs. Jobs with few physical requirements are favourable for
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40 309 employees with recognized disabilities. It is easier in young, women, from outside
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42 310 Madrid, with mild disabilities and physical disabilities.
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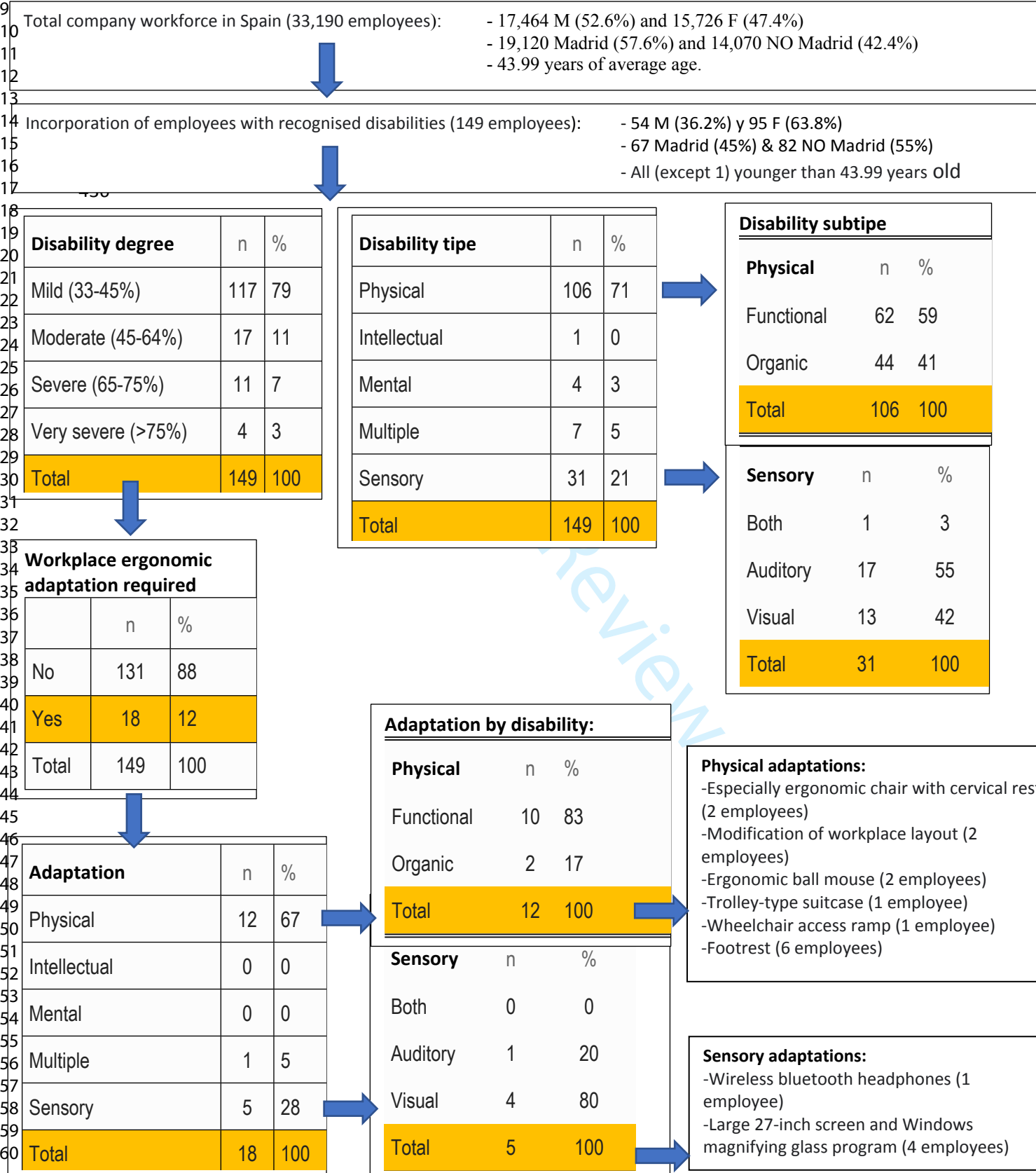
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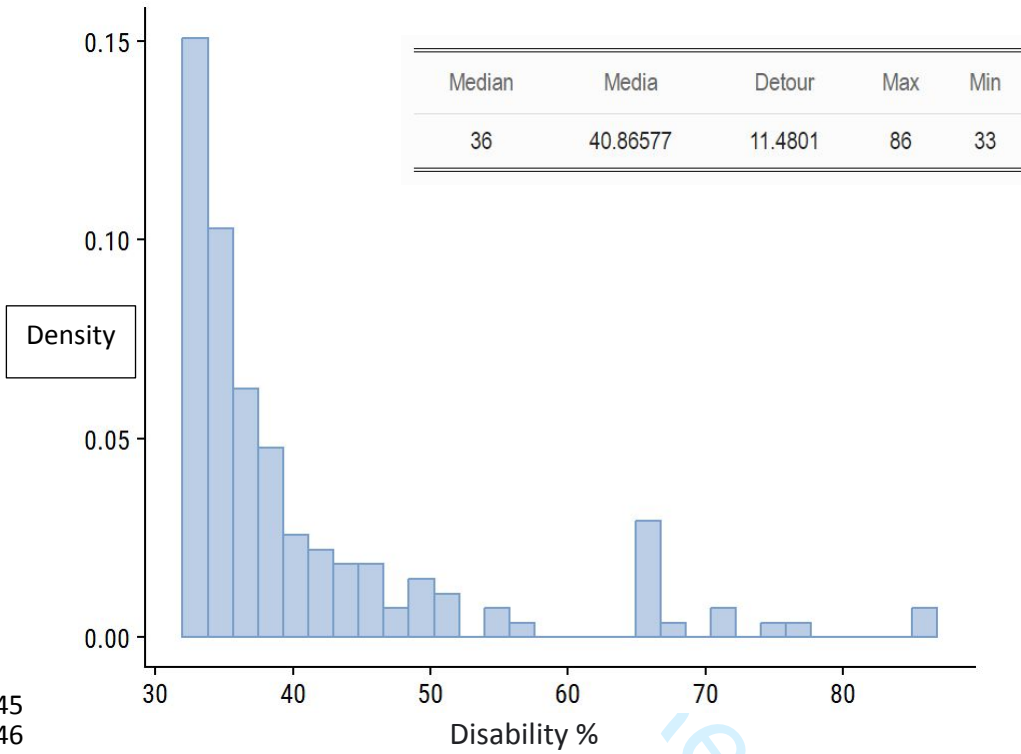
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Figure 1: Flow diagram of the total workforce of the multinational banking company in Spain, last year. The incorporations of employees with recognised disabilities, by gender, age and location. The required job adaptations. In absolute numbers (n) and percentage (%). M: man. F: woman.



441 **Figure 2:** Number of “density” employees with recognised disabilities newly
 442 incorporated into the Business Group from June 2022 to May 2023, classified by “%
 443 disability” percentage.

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review

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3 **Table 1** Characteristics according to gender (woman, man), workplace (Madrid,
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5 outside Madrid), and age (< 44 years, ≥44 years) of the “total employees in Spain of
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7 the business group” and “new employees with a recognised disability in Spain”. n:
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9 absolute number, %: percentage. Chi square calculation.
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Gender	New employees with a recognised disability	Total employees	Chi 2 disability vs gender
Man n (%)	54 (36)	17,465 (53)	X2 15.31 p <0.001
Woman n (%)	95 (64)	15,725 (47)	
Total	149 (100)	33,190 (100)	
Location			Chi 2 disability vs ubication
Madrid n (%)	67 (45)	19,120 (57.6)	X2 9.1924 p <0.01
No Madrid n (%)	82 (55)	14,070 (42.4)	
Total	149 (100)	33,190 (100)	
Age			Chi 2 disability vs age
< 43.9 years n (%)	148 (99.32)	16,595 (50)	X2 142.4 p <0.001
> 43.9 years n (%)	1 (0.68)	16,595 (50)	
Total	149 (100)	33,190 (100)	

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Table 2 Characteristics according to age (over or under 35 years) and percentage of recognised disability (mild 33-45%, non-mild >45%) of the “initial employees with recognised disabilities in the business group”, according to the data from “disability at working age in Spain, Government data 2022” (8). n: absolute number, %: percentage, F: women, M: man. Chi-square calculation.

Gender	New employees with recognised disability n (%)	Government data n (%)	Chi-square Pearson Test with Yates correction
Man	54 (36)	865,908 (54)	$X^2 = 18.64$ $p < 0.001$
Woman	95 (64)	731,749 (46)	
Total	149 (100)	1,597,657 (100)	
Ubication			
Madrid	67 (45)	193,578 (12)	$X^2 = 147.9$ $p < 0.001$
No Madrid	82 (55)	1,404,079 (88)	
Total	149 (100)	1,597,657 (100)	
Age			
<35 years	126 (85)	233,654 (14)	$X^2 = 577.9$ $p < 0.001$
>35 years	23 (15)	1,364,003 (86)	
Total	149 (100)	1,597,657 (100)	
Percentage			
Mild 33-44%	117 (78)	727,685 (42)	$X^2 = 64$ $p < 0.001$
No mild 45-100%	32 (22)	869,972 (58)	
Total	149 (100)	1,597,657 (100)	
Type			
Physical	106 (71)	771,363 (48)	$X^2 = 30.27$ $p < 0.001$
No physical	43 (29)	826,294 (52)	
Total	149 (100)	1,597,657 (100)	

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